William Blair

GLOBAL CAPABILITIES

Defining Our Capabilities by Our Impact.



William Blair is the premier global partnership with expertise in investment banking, investment management, private wealth management, institutional sales and trading, and equity research. We provide advisory services, strategies, and solutions to meet our clients' evolving needs.

Defining Our Capabilities by Our Impact.

At William Blair, our capabilities are defined by our ability to help clients solve their greatest challenges. Whether navigating global financial markets, identifying sources of liquidity and growth capital, building multi-generational wealth legacies, or executing succession plans, we empower our clients to define and achieve their visions for success.

Fueled by a culture defined by partnership and collaboration, our advice is guided by the firm's collective intellectual capital, global perspective, and unwavering commitment to our clients' objectives. We have delivered independent, trusted advice for nine decades, and we continue to deepen our expertise and relationships across regions, asset classes, and markets.

I invite you to learn more about how we are seeking excellence in everything we do and empowering our clients' success with passion, creativity, and rigor.

Sincerely,

Brent Gledhill

PRESIDENT AND CEO

Trusted Intellectual Capital Global Advisory Expertise

Actionable insights across complex markets create sustainable value for our clients

Asset Management

Alpha-Driven Asset Management Research-driven insights, strategies, and solutions for institutional investors and advisors

Private Wealth Management
Customized solutions for high-net-worth
people, families, endowments,
and foundations

Investment Banking

Capital Markets and Advisory
Trusted advice across M&A, public
company advisory, equity/equity-linked
capital, leveraged finance, private
placements, and fund solutions

Equities

Insightful investment strategies, optimized execution service across equity and debt markets

Equity Research

Award-winning investment ideas and sector perspectives on approximately 650 publicly listed companies and private market sectors

Company Highlights

INVESTMENT BANKING

\$810B+

in advisory and financing transactions¹

1,475+

advisory and capital markets transactions¹

INVESTMENT MANAGEMENT

\$65.9B

in client assets²

William Blair

EQUITY RESEARCH

~650

covered companies in research across seven growth sectors

Established in 1935, we are an independent global partnership with a long-tenured employee base. We pride ourselves on exceptional stability through limited third-party debt and equity from capital investment by our partners.

We manage more than \$139 billion in net client assets.²

PRIVATE WEALTH MANAGEMENT

14 years

average tenure of our wealth advisors at William Blair

INSTITUTIONAL SALES & TRADING

3,258

U.S. companies for which we make a market

 $^{{\}bf 1}\ \ {\bf Total\ transactions\ in\ the\ past\ five\ years\ through\ March\ 31,2025.}$

² As of March 31, 2025. William Blair & Company, L.L.C. had approximately \$74 billion in client assets under its Private Wealth Management, of which approximately \$54 billion constitutes regulatory assets under management. William Blair Investment Management (IM), LLC had regulatory assets under management of approximately \$65.9 billion, including about \$600 million of PWM client assets in IM managed funds.

Our Services: Investment Banking

William Blair's investment banking group enables corporations, financial sponsors, and owners and entrepreneurs around the world to achieve their growth, liquidity, and financing objectives. Drawing on the collective intellectual capital and deep sector expertise of a global team that spans four continents, we bring a rigorous and innovative approach to mergers and acquisitions, corporate board advisory projects, equity and debt financing, and wealth planning for liquidity events.



Matt Zimmer and Dirk Felsman at the Private Equity Conference in Chicago

Mergers and Acquisitions (M&A)

Serving publicly traded and privately held companies, we have a proven ability to identify optimal transaction partners from around the globe, structure and negotiate transactions, and deliver the best outcomes for our clients.

Corporate Board Advisory

Corporate boards and special committees count on our independence and expertise across the public company advisory and transaction spectrum. We deliver tailored guidance for public companies' most important strategic matters.

Private Capital Advisory

Our team of experts provide financial sponsors and their investors with holistic, customized solutions across all stages of the private equity life cycle.

The private equity community relies on us for premier guidance and expertise when navigating transactions, including general partner- and limited partner-led secondaries, direct equity capital raising, and primary fundraising.

Capital Markets

Our holistic capital markets team provides comprehensive financing and liquidity capabilities to public and private clients seeking to fund organic growth and acquisitions, deleverage, and source liquidity.

Wealth Planning for Liquidity Events

Drawing on our deep understanding of the tax and wealth management considerations of acquisitions and capital raises, we provide tailored advice to help business owners optimize the after-tax wealth generated by corporate liquidity events.

Investment Banking Highlights

885+

completed M&A advisory transactions unlocking \$550B+ in value for clients¹

70% +

of transactions involve repeat clients¹

Sector Expertise

- Aerospace, Defense & Government Services
- Biopharma
- Consumer Products & Services
- Financial Services
- Healthcare IT
- Healthcare Services
- Industrial Growth Products
- Medical Technology
- Supply Chain & Commercial Services
- Tech Enabled Services
- Technology

\$245B+ raised through approximately 530 equity offerings, including 150+ IPOs¹

Investment Management Offers Disciplined Research, Global Insights

\$65.9B in clie

Pensions&Investments * * 2024 * *

BEST PLACES TO WORK
IN MONEY MANAGEMENT

MULTIYEAR WINNER

2012 * 2013 * 2015 * 2016 * 2017 * 2018 2019 * 2020 * 2021 * 2022 * 2023 * 2024

Recognized best places to work in money management by *Pensions & Investments* 12 times since 2012² 35%

of our institutional AUM is from clients with multiple strategies 47%

of our institutional AUM has been invested with us for 10+ years



William Blair Investment Management was named a signatory to the U.K. Stewardship Code in 2024 by the Financial Reporting Council³

¹ As of March 31, 2025.

² William Blair Investment Management was listed among investment management firms with 100 to 499 employees. The listing is based on employee surveys to measure the employee experience and an employer questionnaire on workplace policies and practices.

³ The UK Stewardship Code sets high stewardship standards for asset manager and asset owner reporting on ESG integration, engagement, and voting practices.

Our Services: Investment Management

William Blair Investment Management is a global asset management firm based in Chicago with global resources providing expertise and solutions to meet our clients' evolving needs. Our investment teams are solely focused on active management and employ disciplined, analytical research processes across a wide range of strategies, including U.S. equity, non-U.S. equity, and emerging markets debt.



Investment professionals at a global equity team meeting

Who We Serve

Our teams provide investment solutions to corporations, pension funds, governments and public agencies, endowments, foundations, Taft-Hartley plans, and other leading institutional investors across the globe, such as:

- Private and public pension funds
- Insurance companies
- Endowments
- Sovereign wealth funds
- Financial advisors

Our Strategies

We have a sole focus on active management across U.S. equity, non-U.S. equity, and emerging markets debt strategies, and offer a variety of vehicles, including separately managed accounts, collective investment trusts, mutual funds, and Luxembourg-domiciled UCITS funds.

Active Management

At William Blair, clients turn to us for an enhanced approach to active management that consists of autonomous teams with shared values operating in an environment in which investment professionals can thrive. A strong foundation gives each team the freedom and resources to engage in high-conviction investing in the pursuit of long-term alpha.

We believe in the importance of integrating key environmental, social, and governance (ESG) considerations into our investment processes. We believe that integrating targeted, financially material ESG factors, alongside traditional financial metrics in our fundamental research, helps us make a more holistic assessment of investment risks and opportunities and is commensurate with the pursuit of superior risk-adjusted returns on behalf of our clients and their beneficiaries.

Our Services: Private Wealth Management

Our professionals advise high-net-worth individuals and families, foundations, and endowments on investing, wealth planning, lending, and philanthropy. Through continuing dialogue with clients, advisors provide customized investment strategies built on financial expertise and an unwavering focus on clients' evolving needs.



The William Blair Wealth Planning Strategies Services team

Customized Portfolio Management

Our wealth advisors build customized portfolios that are designed according to each client's objectives, risk tolerance, and time frame.

Financial Planning

We work with clients to create comprehensive solutions that address the multifaceted objectives of wealth management—investing, estate and multigenerational planning, business succession, retirement, and endowing charitable activities.

Industry Leading Research

Advisors embrace a rigorous research process to identify high-quality investments for our clients' portfolios.

Investment Banking for Family-Owned Businesses

William Blair's investment bankers have deep experience guiding family-owned and founder-led businesses through the many decisions involved in growing and selling a company.

Wealth Advisory Built on Research and Relationships

\$74B

in client assets¹



14 years average tenure of our wealth advisors at William Blair



11 offices across the U.S., including Chicago

2024 Awards

Barron's

- Top Advisors in America List named four William Blair advisors
- Top 100 Private Wealth Management
 Teams recognized three William Blair teams
- Top Women Financial Advisors List named five William Blair advisors
- America's Top Advisors State-by-State List:
 14 William Blair advisors named

Financial Planning

 Top 40 Advisors Under 40 recognized three William Blair advisors

Forbes

- America's Top Wealth Management Teams recognized two William Blair teams
- Top Next-Gen Wealth Advisors Best-in-State named three William Blair Advisors
- Best-in-State Advisors List:
 26 William Blair advisors named
- Best-in-State Women Advisors List: 12 William Blair advisors named

Institutional Sales, Trading, and Research Experts in Execution

Market maker in

U.S. companies' equity stocks¹

years selling U.S. listed stocks internationally

Hosted 44th annual Growth Stock Conference in-person in 2024, with 700+ client attendees globally

76% coverage dedicated to small- and mid-cap growth companies²

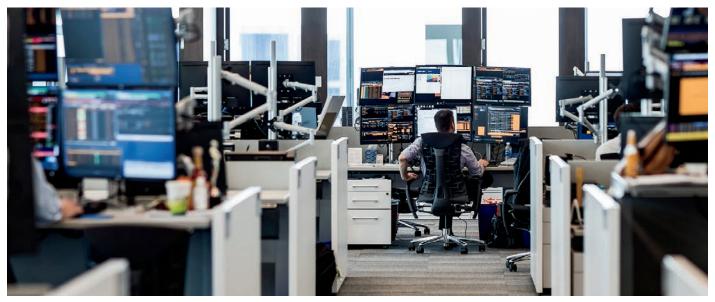
sales representatives¹

traders globally¹

analysts covering ~650 companies¹

Our Services: Institutional Sales & Trading

Through an experienced salesforce and robust distribution network, we deliver customized investment strategies, access to senior management, underwriting, and trade execution for equity and debt securities to investors and issuers globally. We serve mutual funds, investment advisory firms, banks, pension funds, insurance companies, and other money managers across North America, Europe, and Asia.



William Blair's Chicago-based headquarters

Global Institutional Equity Trading

We provide superior client service and optimized trade execution for more than 3,700 equity securities, including warrants and all share classes, and 268 preferred stocks.¹

Domestic and International Equity Sales

Through an extensive array of conferences, road shows, and one-one-one meetings, we leverage our highly regarded equity research and facilitate the flow of information between investors and management of quality growth companies.

Preferred Stock Sales & Trading Fixed Income

As market makers in over 260 preferred securities and fixed income ETFs, our team provides liquidity and market insight for our clients. Veteran traders with more than 20 years of experience review client portfolios to identify opportunities to achieve their fixed income goals.

Convertible Securities Trading

We offer expertise in trading and the ability to be a market maker in about 200 securities.

Private Shares Trading

The private shares trading team facilitates transactions in privately held securities, with a focus on shares of venture-backed companies, generally valued at \$\$500 million and series C or later. The team represents both buyers and sellers, handling pricing negotiation between parties and issuer approval for ownership transfer.

Our Services: Equity Research

Our award-winning equity research analysts deliver superior investment ideas and value-added perspective for about 650 companies across seven growth-oriented sectors: consumer; financial services and technology; global industrial infrastructure; global services; healthcare; energy and power technologies; and technology, media, and communications. William Blair's research is diversified across multiple industry verticals and a wide range of market capitalization, with an emphasis on quality business models in their emerging growth phase of development.



John Kreger and Scott McLaughlin at the William Blair Growth Stock Conference

Coverage

William Blair analysts seek to cover companies that have above-average growth prospects and quality. They use multiple factors to identify high-quality companies with attractive growth prospects, including the company's product line, level of service, and management experience.

Our Clients Include

- U.S. mutual funds
- Investment advisory firms
- Banks
- Pension funds
- Insurance companies
- Money managers across North America, Europe, and Asia

Our Analysts

Through exhaustive fundamental research and unique insight derived from independent thinking, our award-winning analysts work tirelessly to identify companies that can deliver superior investment returns for our clients.

Corporate Access

William Blair's Corporate Access program—built on the stability of our long-standing relationships within the industry—facilitates the exchange of ideas between senior corporate management and key decision makers with leading institutional investors.

Equities Delivers Standout Results and Leading Insights

Coalition Greenwich

William Blair's equities team ranked #1 in 12 categories for research, sales, and corporate access—including Lead Firm Relationships—according to Coalition Greenwich Voice of the Client—2024 North American Equity Investors Study.¹

Research

Best Thematic Research

Quality of Equity Analyst Service

Equity Research Coverage of Internet

Services & Infrastructure

Equity Research Coverage of IT—

Application Software

Equity Research Coverage of Hardware,

Peripherals & Equipment

Sales

Best Tailor Research Calls & Services

Equity Sales and Corporate Access Quality

Capability of Sales Professional

Most Intense Sales Coverage

Equity Sales Coverage in Technology

Equity Sales Coverage in Consumer

Corporate Access

Lead Firm Relationships

Extel

William Blair ranked first in access to small/mid-cap liquidity among the largest buy-side transactions. William Blair was also named first in Extel's access to small/mid-cap liquidity among buy-side institutions that pay the street upwards of \$30 million.²

Bloomberg Intelligence

William Blair improved our ranking in 2025 among our competitors in the Bloomberg Intelligence U.S. Institutional Trading Study for being among the top 20 most widely used brokers.³

¹ Coalition Greenwich Voice of Client—2020-2024 North American Equity Investors Study. Rankings for qualitative metrics based on leading research/advisory and trading firms. For more information, visit www.WilliamBlair.com/News/Greenwich-2024.

² Extel's 2024 U.S. Equity Trading Study. For more information, visit www.WilliamBlair.com/News/2024-Extel-US-Equity-Trading-Study.

³ Bloomberg Intelligence Survey. For more information, visit www.WilliamBlair.com/News/Bloomberg-Intelligence-Survey-of-Leading-Equity-Traders-2024.

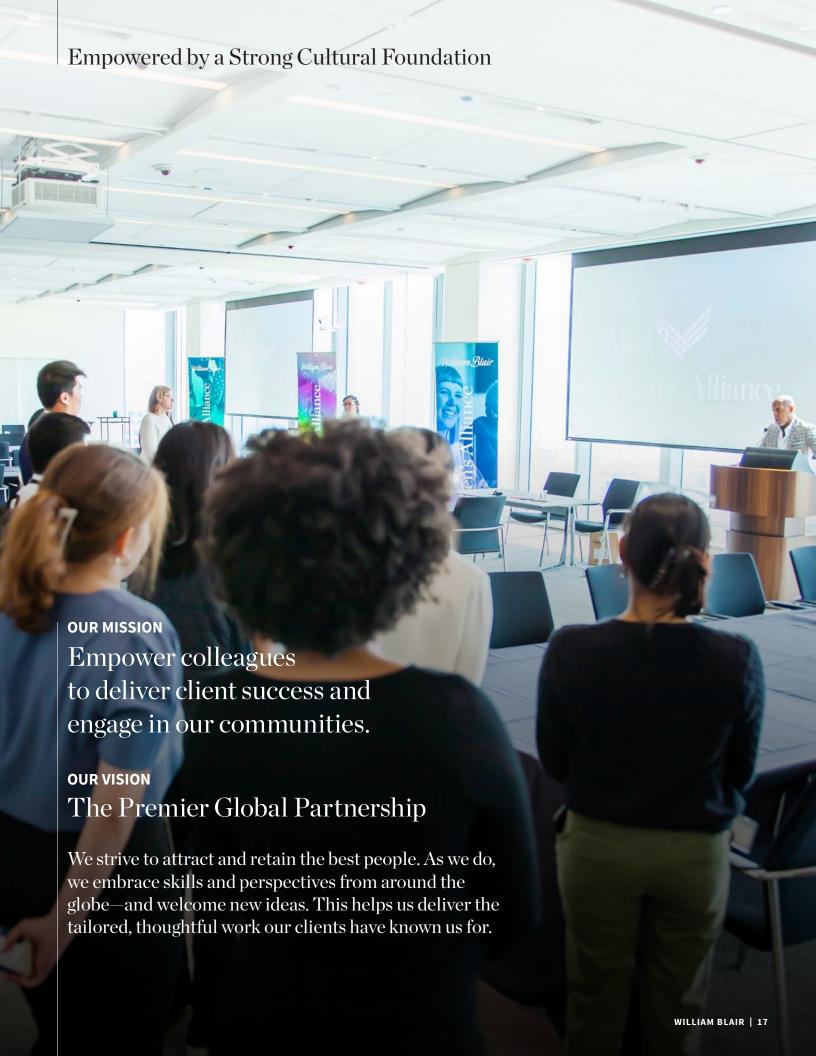
Global Expertise for a World of Opportunity

We leave no stone unturned in exploring opportunities around the world for our clients. We are guided by a global perspective that comes from knowing that the best investment and growth opportunities are not confined by borders.

$$\frac{60}{100}$$
Offices in
$$\frac{20}{100} + \frac{16}{100}$$
cities¹
$$\frac{250}{000}$$
of transactions are cross-border²

30 countries represented by our clients and counterparties²

53% of investment management assets are invested in global, international, or emerging markets strategies



Our Values

Our values articulate who William Blair is today—and where we want to be tomorrow. These five core values help us stay true to our heritage while positioning us to innovate and find new ways to deliver exceptional results.



CLIENT FOCUS

We take initiative and innovate to provide exceptional service for our clients.



INTEGRITY

We honor our commitments and uphold the highest ethical standards.



EXCELLENCE

We set ambitious expectations for ourselves and our teams in all pursuits.



INCLUSIVITY

We actively cultivate a culture where diversity of thought, experience, and background makes us better.



COLLABORATION

We partner with, support, and invest in each other across the firm, teams, and communities.

The Power of Community Partnerships

William Blair has a history of being a long-term partner to the communities in which we live and work, a legacy we inherited from our founder 90 years ago. This commitment continues today and includes empowering our employees to invest their time, talent, and treasure in hundreds of charitable organizations around the world.



William Blair colleagues at a volunteer event with YWCA Metro Chicago, one of the firm's previous Global Community Partners

The Power of Community Partnerships (continued)

Community Partners

Through our Global Community Partners program, employees nominate organizations to receive catalytic financial support and human capital. Since 2011, William Blair has donated over \$6 million to 50+ Global Community Partners.

Capital Collective

The Capital Collective is William Blair's signature wealth-building initiative to facilitate financial prosperity and access to capital for emerging wealth builders and entrepreneurs. Our customized and engaging learning experience offers networking and direct exposure to industry insights, empowering participants with practical tools and strategies to accelerate their financial growth and business ventures.

Grants and Employee Giving

We support over 1,100 charities through employee matching gifts programs and strategic grants each year.

Volunteerism

William Blair offers ongoing, global volunteer opportunities, and monetary donations on behalf of personal volunteerism. We also provide an additional paid day off for employees to volunteer in their communities.

Employee Matching

Each year, we provide up to \$1,500 in charitable matches per employee to the organizations they personally support. We offer a board development program providing resources, training, and an additional \$10,000 in matching funds for hundreds of colleagues serving on nonprofit boards.









William Blair colleagues engaging in their communities

Culture & Inclusion The Power of Our People

Our commitment to delivering client success means that we must constantly be thinking of new ways to empower our colleagues. Only by creating a workplace culture that is truly inclusive of all perspectives and backgrounds can we continually evolve to meet the new challenges and opportunities facing our global client base.

We are dedicated to creating a workplace where our colleagues feel confident that their voices and perspectives will be heard and valued. That requires a robust strategy aligned with the firm's mission, vision, and values—with leaders who support these initiatives.



William Blair colleagues at an Alliance event

Empowering Our Colleagues

Our effort to thoughtfully evolve includes new approaches to how we recruit talent, develop our colleagues, and empower them to bring their unique voices and perspectives.



We are dedicated to creating a workplace

Culture and Inclusion

Our mission is to create a workplace aligned with our values, where inclusion is at the heart of our culture.

Building Relationships to Enhance Access to Careers

William Blair believes great talent can come from anywhere and that diversity of skills, capabilities, perspectives, and experiences drives innovation and success. To support this, we partner with various professional organizations so we can support the efforts to enhance access to careers within the financial services sector.

Supporting Inclusivity

William Blair earned a top score on the Human Rights Campaign Foundation's 2025 Corporate Equality Index, the nation's foremost benchmarking survey and report measuring corporate policies and practices related to LGBTQ+ workplace equality. This is the fourth consecutive year William Blair has received a top score.

Creating Connections Through Our Alliances

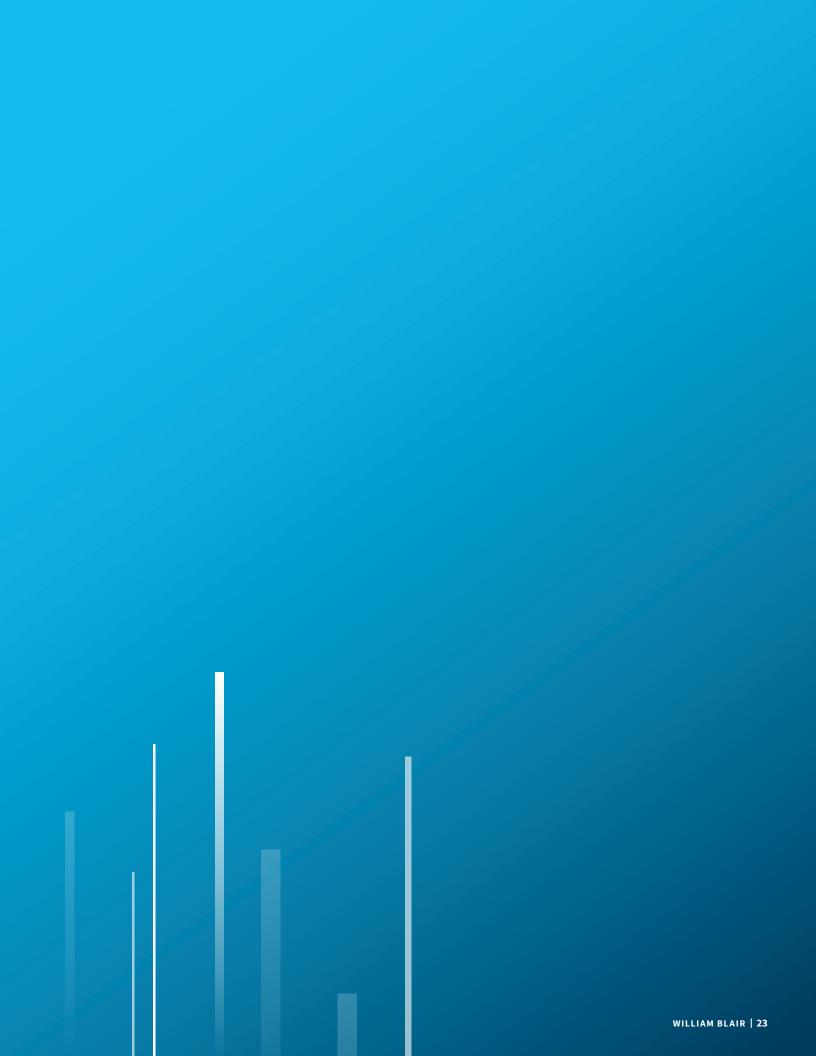
William Blair's Alliances—ONE Alliance, Pride Alliance, Veterans' Alliance, and Women's Alliance—are groups of colleagues who come together to drive our mission of empowering colleagues to deliver client success and engage in our communities. Any colleague is welcome to join the Alliances. By leveraging the unique perspectives of members and collaborating with each other and across the firm, Alliances enhance and support William Blair's culture, aligning with our values of inclusivity and collaboration.

Fostering Leadership at the Highest Levels

Our Alliance Board, consisting of our Alliance Co-Chairs and Executive Sponsors, includes colleagues from across the firm, representing a diverse range of perspectives and experiences.

Facilitating Connections and Collaboration

Colleagues have the opportunity to connect, learn, and share with each other at events hosted by our Alliances. These events, often including other thought leaders, create opportunities for professional and personal growth, as well as time for colleagues to engage with each other in ways that build trust.



range of insights and perspectives, visit: WilliamBlair.com or WilliamBlair.com/Thinking

Dated May 1, 2025. Stats presented through March 31, 2025, unless otherwise noted.

To learn more about our firm or to access our

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